

Agenda

01	Email Landscape
02	Design
03	Marketing
04	Jav Peak Case Studv

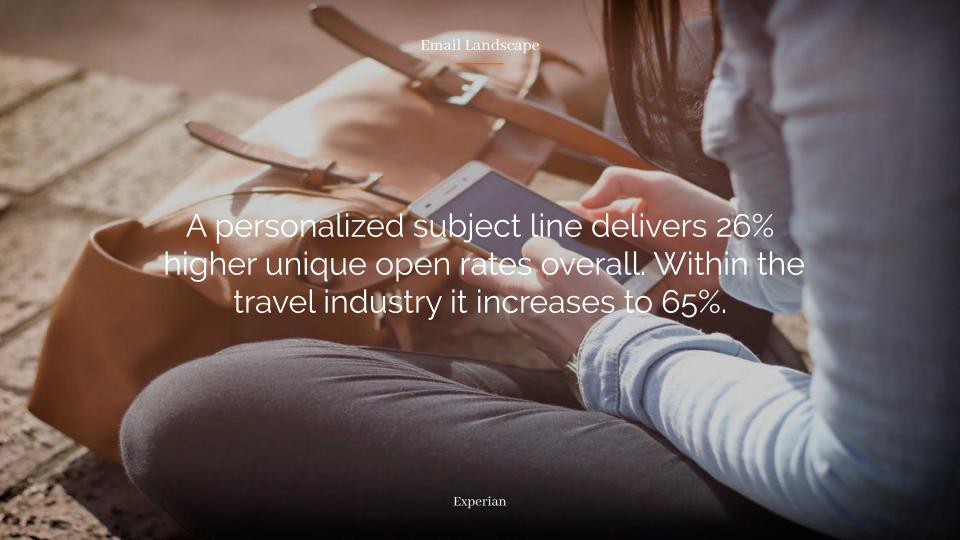
Newsletter Optimization

Email Landscape

Email Landscape

Email reading is the No. 1 activity on smartphones, and roughly 50% of emails are currently read on mobile devices.

Email Landscape As of November 2016, more than 53% of emails were opened on an Apple device.



Email market share June 2017

- 1. Apple iPhone 31%
- 2. Gmail 22%
- 3. Apple iPad 11%
- 4. Apple Mail 7%
- 5. Outlook 6%
- 6. Samsung Email App 5%
- 7. Outlook.com 5%
- 8. Google Android 4%
- 9. Yahoo! Mail 2%
- 10. Windows Live Mail 1%

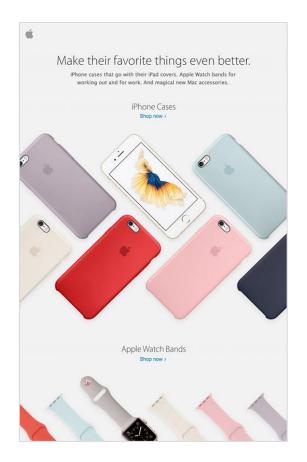
Email evolution this year and beyond

- 1. Personalization
- 2. Big Data
- 3. Automation
- 4. Interactive Email
- 5. Video Content

Design

Emails can be beautiful.

Beautiful Email





Emails can be clever.





Use the medium in an interesting way to convey a clear single message with content that facilitates an enjoyable interaction.





Use the medium in an interesting way to convey a clear single message with content that facilitates an enjoyable interaction.

Emails can be personal.





Using data, emails can be personalized to increase brand loyalty and customer appreciation.

Emails must be responsive.

An interesting decision

Responsive Email Design

Using media queries and other means, responsive design changes the content and layout of an email based on the user's screen size.

 Ensures beautiful content optimized to any screen size.



Responsive-Aware Email Design

This approach uses responsive design for the headers and footers, while using mobile-aware design for the primary content block and any secondary content blocks.

 Optimizes key elements for smaller screens while minimizing dev time per email.

Responsive

Unique layouts for all devices

Fully responsive emails require custom html for all of their content. This ensures perfect rendering at all screen sizes but increases development time and complexity.





Responsive Design





Responsive-Aware

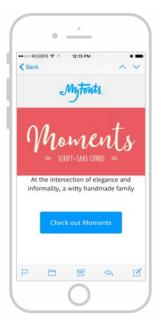
Savvy approach to responsive design

Headers and footers are responsively coded into email templates that focus on mobile optimized layouts - single column content, large text and easily tappable CTAs.









Newsletter Optimization

The Future

As support increases with email clients and mobile devices, we'll be able to make newsletters compete with landing pages with video and interactivity.

CINEMAGRAPH (STATIC + MOVING GIF)

Taking a step forward to provide a cinematic effect to the GIF -Cinemagraph GIFs shall be used to fool the subscriber in believing they are viewing a looped video.



KEYFRAME ANIMATION

People love to visualize more than reading. As mentioned earlier, GIF manage to balance between a static image and a moving video but the animation is very choppy and abrupt. However, animating using keyframe results in animations to be smoother and frame change are less obvious. Currently supporting in the Apple and Android devices, it is a really a huge step forward in terms of animations within email. Hover effects, linear and parallel movement of different elements within emails makes it really eye catching.



LIVE BACKGROUNDS

Emails with backgrounds that change with time or a tooped video playing in the background shall soon be gracing your inbox. From the overall design viewpoint, it shall be a glant teap. While it would mean zero-error, rendering shall be necessary in such case to avoid broken tayout and in turn broken user experience.











Re-Targeting

Friendly Reminders

Automate your Inntopia Commerce interface to create guest traits and data fields synced to IBM Watson to re-target guests who received a quote but did not book.

Data Collected

- Resort interest
- Non-booking reason
- Reason for stay
- Assigned agent



H

If you've been eyeing Greensboro, look no further.

To kick off your search, try checking out some of our travelers' favorite Greensboro homes:



Country Cabin SPA Retreat \$150 • Cabin - Entire home/apt



Pool House in Chapel Hill nea... \$135 • House - Entire home/apt



Mountain Feeling, Spa and gar... \$95 • Apartment - Entire home/apt



Full Size Treehouse in Carrboro! \$70 • Apartment - Entire home/apt

Find More Listings

Learn more about staying with local hosts in unique accommodations, anywhere.

Thanks.

The Airbnb Team









Sent with # from Airbnb HQ

Anniversaries

Friendly Reminders

Reminders sent out to guests who booked one year ago and have not yet made a reservation in the current year.

Considerations

- Hundreds of reminder emails sent per day x 365 days a year
- Average return of \$2.20/email sent

MR PORTER



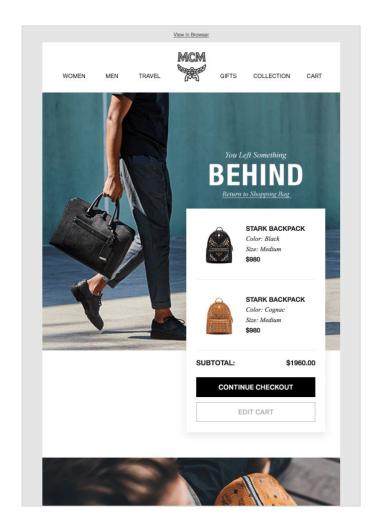
Cart Abandonment

Encourage a purchase

Reminders sent out to guests who have abandoned a reservation before completing the checkout process.

Considerations

- Hundreds of reminder emails sent per day x 365 days a year
- Increase in conversion rates



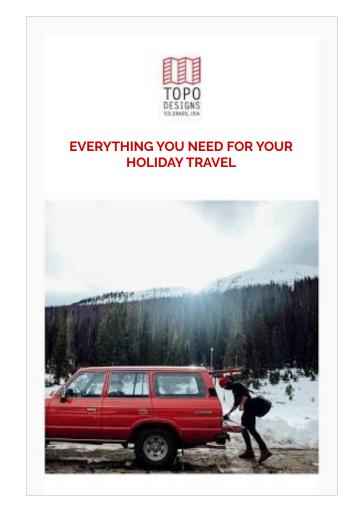
Pre Arrival

Warm welcomes

Automated emails sent out to guests who have booked a specific product, activity, or service to help them get the best experience.

Approaches

- What to expect
- How to get around
- What to bring
- Where to meet
- Cross promotion





Pre Arrival/On Site

Give them more

Automated emails sent X days in advance of the guest's arrival or during a guest's stay.

The Inntopia Marketing Cloud will determine what is included in the original reservation and automatically offer additional products, activities, or services.

Promotions based on the guest's type of reservation and preferences.



Post Departure

Keep them coming back

Capitalize on timing when satisfaction is high and offer incentives to book again before departing or recently after.

Considerations

- Offer same rate or a preferred rate
- Automate to optimize timing

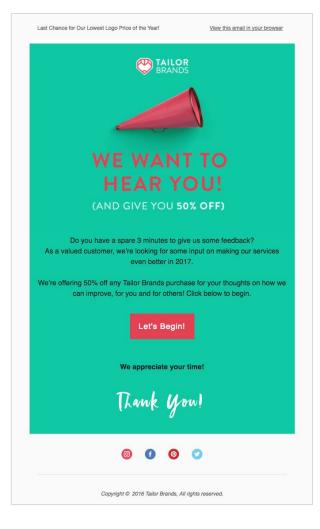


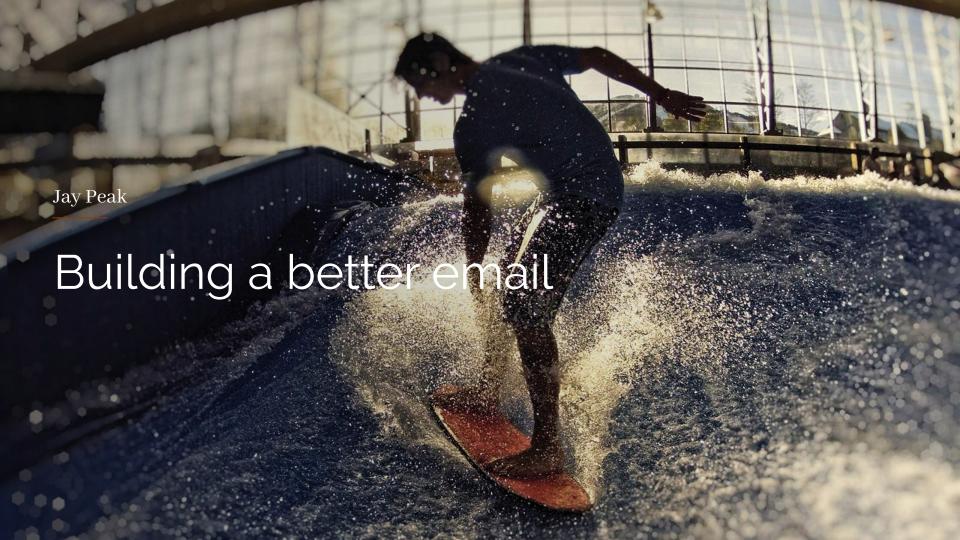
Post Departure

Enhanced analytics

Get a better understanding of which campaigns are working / which are not, which markets are increasing / which are decreasing, which CSRs are selling or servicing / which are not, and which CSRs are capturing customer information / which are not.

Surveys will provide you preference data allowing you to move more towards a data-driven organization.





Our Question

How can we make our email uniquely Jay?

Build a relationship with the user

We need to create communications that remain on the minds of the customer, all while evoking a sense of interest and excitement

Create an understanding

Make subscribers feel like they are part of a special club by using email communication as a way to define Jay's culture

Direct the user

Build emails that are task-oriented with clear and concise content hierarchy When we make each point of communication within the customer journey feel unique and positioned to be something more than just content, it will play an integral part in the culture building around the Jay brand.

Ultimately, this leads to better retention and action within our email subscribers.

How we will achieve this

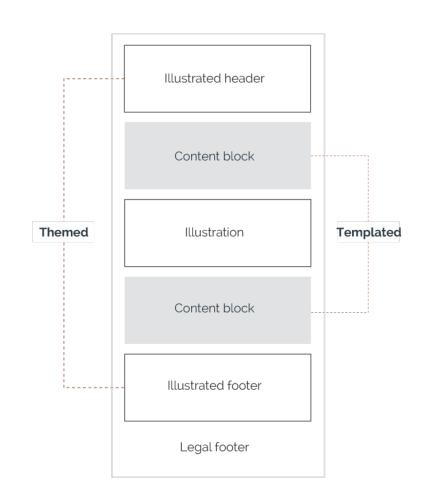


Each email template will have an illustrated theme



All templates will use a consistent framework

Diversity in page layout based on content priorities























JAY ** PEAK



TAKE THE GUESSWORK OUT AND PUT MORE FREEDOM IN WITH THESE TIPS FOR YOUR UPCOMING VACATION TO JAY.

No vacation should involve guessing or working, let alone guessworking.

Let us help you put the final touches on your stay at Jay before you
arrive, so you can be sure to have the smoothest, most exfoliating
experience when you finally do. (Loofahs sold separately.)







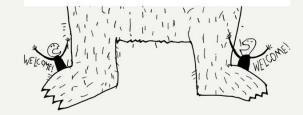
CHECKING IN: WHERE TO GO

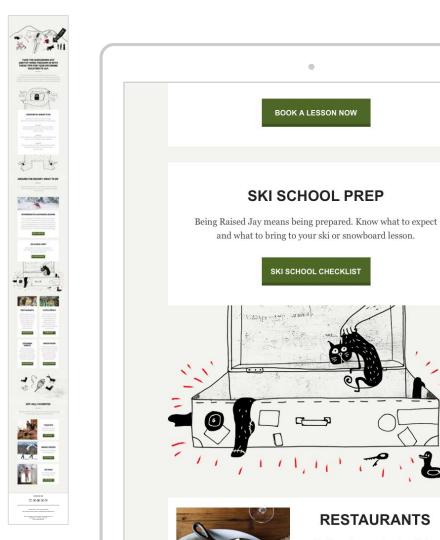
Stateside vs. Tramside. Hotel vs. Condo. Where you check in depends on where you are staying.

If you're staying at Hotel Jay, Tram Haus Lodge or Stateside Hotel, check in at the front desk of your respective hotel.

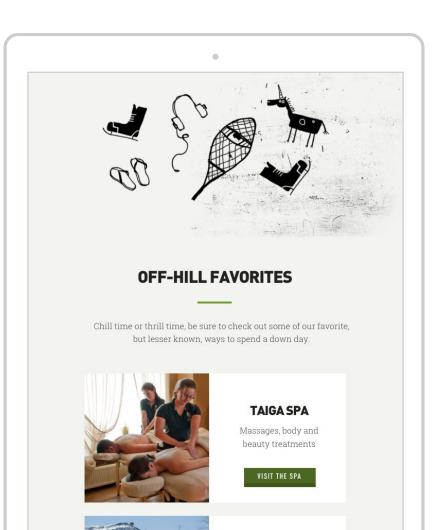
If you're staying in a Golf & Mountain or Timberline unit, check in at the Clubhouse over at Tramside.

 $If you're \ staying in a Village Slopeside, Mountainside, Trailside, \\ or Stoney Path unit, check in at the Stateside Hotel.$











JAY PEAK



TAKE YOUR SKIING OR SNOWBOARDING TO THE EDGE.

The Jay Peak Ski & Ride School has new tricks for every dog in the book, but ski and snowboard lessons do sell out—especially with our kids' programs. Before you arrive at Jay, book a lesson in advance and guarantee a ski or snowboard instructor who will take the mystery out of

NORTHWAY

TO CHARLESSON

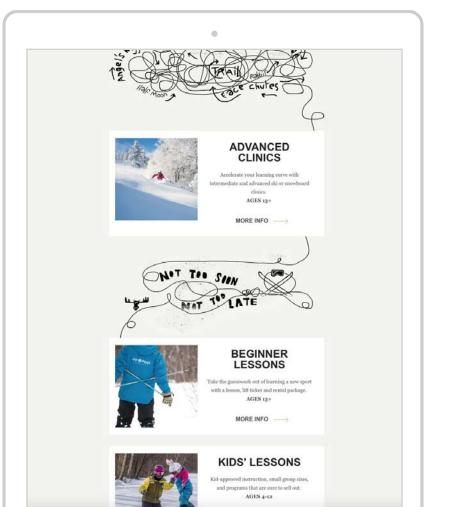
NORTHWAY

TO CHARLESSON

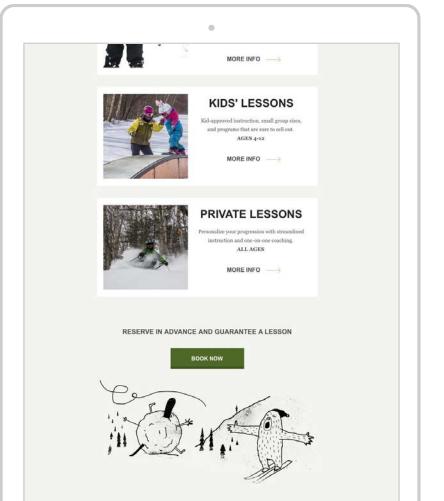


ADVANCED CLINICS









Welcome email

JAY *PEAK



OUR WELCOME WAGON IS BEING WINTERIZED

So we asked Steve Wright (who runs the place) to roll out a welcome email instead.

You made it. You've arrived. How you got here is irrelevant, but how you choose to be here is a whole other matter. Below, you'll find what you need to make your stay at Jay as great as it can get.

Have any questions? Need advice? Track down a resort host, stop by the front desk at any hotel, or send me an email directly. I'd be happy to talk to you. Thanks for visiting.

> Steve Wright General Manager, Jay Peak Resort

> > EMAIL ME



Feedback email

JAY ** PEAK

YOUR EXPERIENCE:



NO NEED TO GET AWKWARD, BUT LET'S TALK ABOUT YOUR FEELINGS.

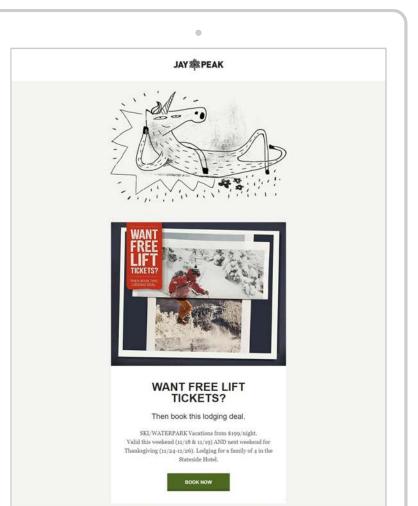
Distance makes the heart grow opinionated. So we're checking in on your recent trip to Jay Peak.

What went well? What could have gone better? We depend on your feedback to make us laugh, cry, and reflect seriously on how we can do more, be more. Just a few minutes of your time makes a big difference. You could even win a free weekend to Jay Peak simply for sharing your thoughts.

SPILL YOUR GUT



Postcard email



Snow report email

JAY PEAK



SNOW REPORT

Dec 6, 8:50am

December 6, 9:05 AM-Things have firmed up a bit since the rain stopped and the mercury dropped. You'll definitely want to stick to the groomers as anything that didn't get a cat pass will most likely be a bit linar. The upsides with the return of the cold comes the return of snownaking and there is snow in the forecast looking out through the weekend. Temps today will be in the 20s and we'll see mostly cloudy sikes with the chance of a few flurations.

11 trails are currently open and that number could go up and/or down as Patrol continues their rounds. The Taxi Quad and Stateside carpet opened at 8:30 AM and the Jet Triple is slated for a 9:00 AM spin. Be sure your edges are sharp. Lust chair for all lift is is at 4:00 PM.

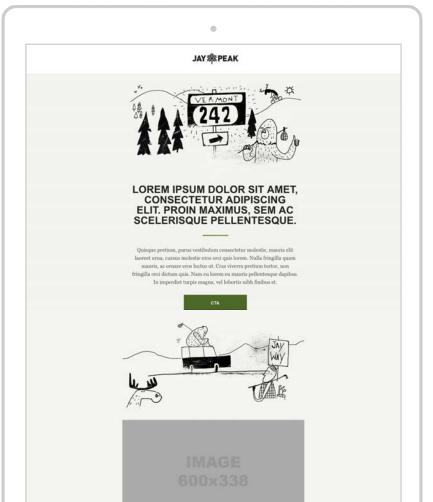
Please be advised: Terrain off of the Jet Triple is still recommended for advanced skiers and riders only.



PHOTO OF THE DAY

December 05

Newsletter template



Tips from Kim Hewitt, Jay Peak

Marketing Manager

How do you approach budgeting for something like this?

- We try to build the templates so they can be used across 2 seasons with edits/changes in year 2 to refresh them without having to completely redo them
- Year 1 we budget for a complete redesign and year 2, we budget a lot less for smaller updates/changes
- As long as the structure of the template doesn't change you can make the templates feel quite different by changing all the images and copy

How do you convince the boss that this is worth it?

- Whenever we send an eblast or newsletter promoting the latest vacation deal there is always a direct spike in reservations, particularly online.
- Of course our communications include sales & marketing info but there's also a lot of value in helping departments communicate information (ie check in details/locations) to get in front of what could become a guest issue (so they don't arrived heated because they tried 2 other locations before landing on the right one).

How do you brief your agency on this kind of project?

- Be honest about your own skills and what you can and can't do.
- Make sure your agency knows and understands email design. They need to be connected with Kurt or your Inntopia rep and understand deliverables.
- At Jay we start by sharing what some of our specific goals are for the upcoming season (ie. increasing Ski School reservations for adult and group lessons, clearly directing guests to various new lodging check in locations)
- We work on NOT serving up the standard marketing speak that guests might be seeing from other companies
- We let ourselves be a little more irreverent in tone/creative esp with current and past guests. They clearly know and (hopefully) love Jay Peak so we can let ourselves speak to and with them in a very authentic way.

How do you brief your agency on this kind of project?

I think it's important to also clearly understand what functionality is available prior to even the briefing process. If you need a communication to do something specific (ie dynamically pull in info from your site) and that's not possible, you'll want to know that from the outset. There are usually workarounds but it will likely require you building out the templates in a different way.

What workflow do you have to get the right people to help contribute?

- I try to build out as much of the details myself and then have the department heads review/approve.
- There are always things I miss that the departments fill in but it's easier for them to know what's expected when they have a baseline to work from. I also like to have them review/approve the final creative when it's all in place.
- Sometimes things need to be tweaked when you see it designed. Plus, it's good that they see exactly what guests are receiving so there's less room for confusion on what's been communicated.

Any advice?

- Developing out a full suite of new templates can be overwhelming. With so many templates it's easy to get a little lost in what each is supposed to communicate so it's important to keep in mind how they'll be flowing to guests and how information from different templates can work together.
- When Origin feeds me info in a way I can more easily review, this helps:
- Starting with the brief, then building out the copy and approving the general creative before it's all finally brought together in the templates.
- So working deliberately in phases to keep it all easy to digest. And start earlier than you think – it takes some time to get these right.

Any advice?

Each year we try to add something to our suite of templates to improve how we're communicating with guests. Depending on where you're starting it might be daunting to build out a full set of automated communications (or maybe not if you have a huge marketing team and a big budget). Pick a couple/few that you think will have the most impact and start there. Kurt has always been really helpful in guiding us here.

Thank you

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Agenda

01	What is UX?
02	Users
03	UX Expectations
04	Experience Platforms
05	Emerging Ecommerce
06	Building Things

Looking to UX to Change the Game

What is UX?

Say hello to Don and Jakob



Don Norman



Jakob Nielsen

"User experience encompasses all aspects of the end-user's interaction with the company, its services, and its products"

88% of online consumers are less likely to return to a site after a bad experience.

75% of users base your entire company's credibility on your website's design.

We will be looking at how UX Design can affect **user** behaviour

Looking to UX to Change the Game

Users

They are the squishy, emotional humans, prone to making mistakes and rash decisions who visit your site to accomplish a specific task or goal.

Say hello to Xennials

Millennials just got picker

A microgeneration aged 30 to 45—older than typical millennials, but younger than (most of) Generation X.



Gen Z in the house

Unlocking smartphones before their first birthday

Gen Z makes up 25% of the U.S. population, making them a larger cohort than the Baby Boomers or Millennials.

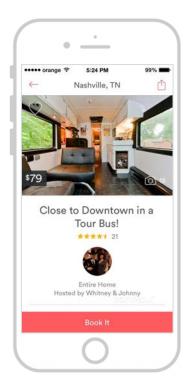


Users

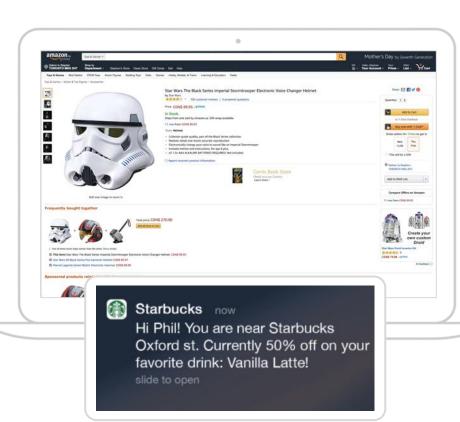
The next generation of adults will soon command significant disposable income: \$1.4 trillion in annual spending in the United States alone by 2020.

Looking to UX to Change the Game

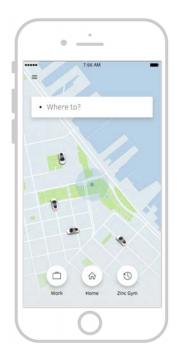
UX Expectations

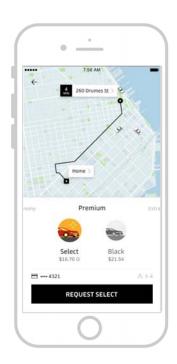






"Where to?"







UX Expectations

Easy and enjoyable to use.

Users

If Uber, Instagram, and Amazon make it easy for us to instantly solve a problem or satisfy a need, we expect the same from every other brand.

Looking to UX to Change the Game

Experience Travel Platforms

****** tripadvisor*

Tides of change

priceline.com®

Empowering Consumers



Travel brands have been offering more and more services striving to become experience platforms - single destinations for every aspect of a traveler's journey.





Airbnb leading the way

The only platform you'll need

With the introduction of Experiences in 2016, they shifted the focus of travel from cookie cutter vacations to authentic cultural experiences.



Airbnb Products & Platforms

- Airbnb Superhosts improving the platform from within
- Airbnb Superguests exclusive perks and concierge service
- Airbnb Plus hand selected and vetted properties
- Airbnb Categories in-depth property type curation
- Airbnb Collections type of trip curations
- Airbnb Beyond customized excursions by an expert

Successful travel brands will be able to offer control over the consumer's entire trip, not just their part of it.

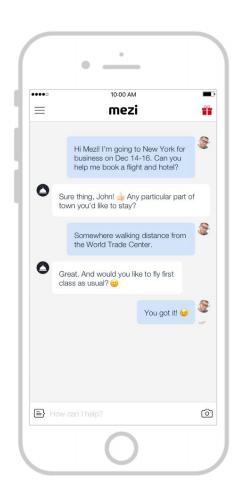
Looking to UX to Change the Game

Emerging Ecommerce

Chatbots

Going beyond the search bar

Chatbots, or digital assistants are expected to become 70% of all digital booking by 2019.

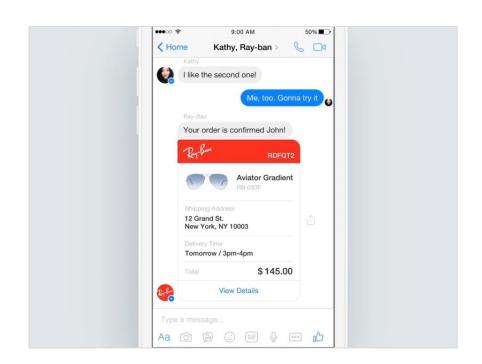




Social Purchasing

Follow the leaders

Social giants are now offering the ability to purchase products directly from their platforms with a tap.



Ok Google...

Our new best friends

Voice activated personal assistants like the Alexa, Home and Homepod are well beyond trendy tech, they're becoming staples within the home.



Google Home

Emerging Ecommerce

"User experience encompasses all aspects of the end-user's interaction with the company, its services, and its products"

Looking to UX to Change the Game

Building things for squishy, emotional humans









...if your booking funnel and checkout flow is mobile optimized and meets AA Accessibility Standards according to the Web Content Accessibility Guidelines, following UX conventions and principles.

Building things

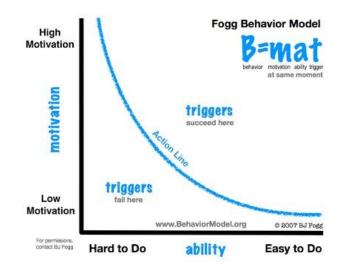
Make something easy and enjoyable to use.

Avoid difficult and frustrating.

Fogg Behavior Model

Setting a foundation

The Fogg Behavior Model shows that three elements must converge at the same moment for an action/behavior to occur: Motivation, Ability, and Trigger.



Motivation

If the advertising and marketing departments have done their job, people will be motivated to experience your product, that's step one.

Ability

Fogg's Elements of Simplicity

- 1. Time
- 2. Money
- 3. Physical Effort
- 4. Mental Cycles
- 5. Social Deviance
- 6. Non-Routine

Ability

Fogg's Elements of Simplicity

- 1. Time
- 2. Money
- 3. Physical Effort
- 4. Mental Cycles
- 5. Social Deviance
- 6. Non-Routine

UX Designer's Influence

Clear instructions & steps

Obvious interactions

Easy decisions

Follows conventions

Triggers

Depending on your product or intended behavior, this could be an email, social post, or correctly labelled button in a checkout flow.

Paging Dr. Cialdini



Dr. Robert Cialdini

Pulling their strings

Principles of Persuasion

- 1. Reciprocity
- 2. Scarcity
- 3. Authority
- 4. Consistency
- 5. Liking
- 6. Consensus

Scarcity

First

One way

\$356

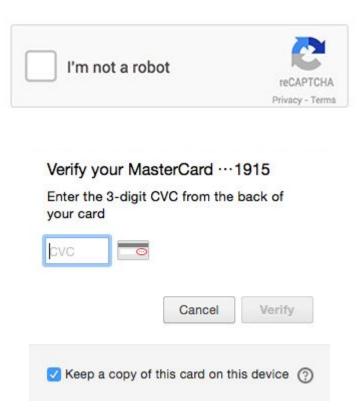
3 seats left

One way

\$408



Consistency / Authority



Building things

- **1,234 reviews**
- Certificate of Excellence
- Hotel website

Consensus



Building things

Excitement, anxiety, anticipation, oh my!
Great UX design considers the squishy
human's emotions at every step of the
experience.

Looking to UX to Change the Game

Time for some stats to prove my points

Stats

27% of US online shoppers abandoned their carts solely due to a "too long / complicated checkout process".

Stats

A well-designed user interface could raise your website's conversion rate by up to a 200%, and a better UX design could yield conversion rates up to 400%.

Looking to UX to Change the Game

The \$300 Million Button

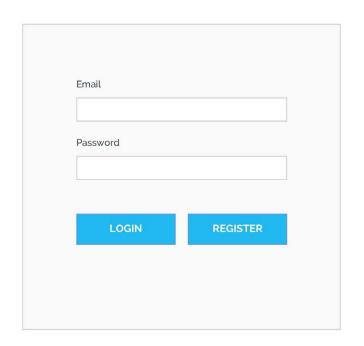
Can you think of an example where a change in a form's design made a noticeable difference in business?

You mean like \$300 million of new revenue?

Yes, like that.

Email		1
Password]
LOGIN	REGISTER	





CHECK OUT FLOW

Email	
Password	
LOGIN	CONTINUE
	you can create an

The number of customers purchasing went up by 45%. The extra purchases resulted in an extra \$15 million the first month. For the first year, the site saw an additional \$300,000,000.

Thank you

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T 604 932 8482	T 514 842 5252	